



# Leadership of Service

Protecting Our Progress

Transforming Ghana For All

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We present to Ghanaians **two** thematic areas:

1

**ACCOUNTING FOR  
OUR  
STEWARDSHIP**

2

**BEYOND 2020:  
CONSOLIDATING  
OUR PROGRESS +  
OUR PLAN FOR  
ACCELERATED  
GROWTH**



**ACCOUNTING FOR  
OUR  
STEWARDSHIP**



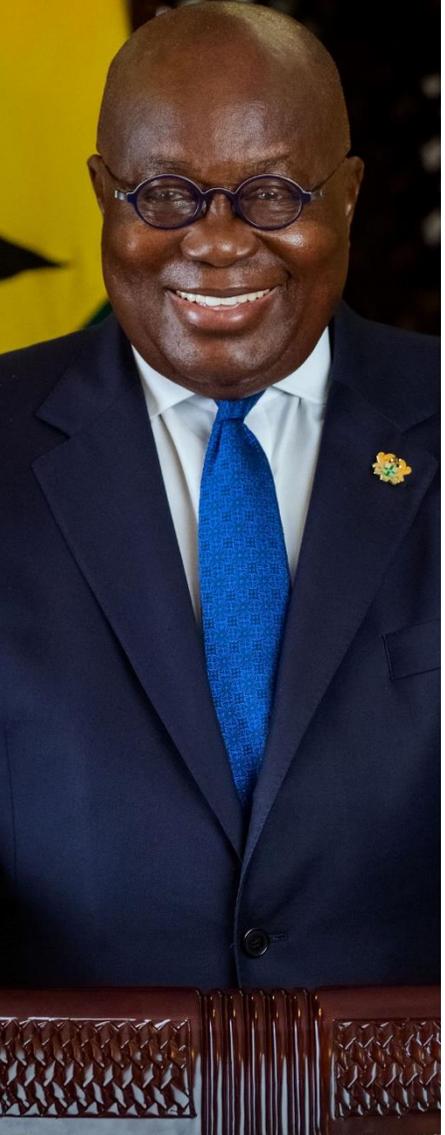
**ACCOUNTING FOR  
OUR  
STEWARDSHIP**

**BIG PICTURE VIEW**

Big Picture View

What We Inherited

1. economic mismanagement resulting in macroeconomic instability
2. high unemployment, especially among the youth
3. poorly managed financial services sector
4. a collapsing National Health Insurance Scheme (NHIS) and re-emergence of the cash-and-carry system
5. five years of disrupted electricity supply (Dumsor) with its associated costs
6. high electricity prices
7. all of these resulting in:
  - Government's inability to meet its obligations e.g. cancellation of Nursing and Teacher Trainee allowances etc
  - increases in taxes on many items that hurt production and penalise consumers
  - going to the IMF for a "Bailout"
  - freeze in public sector employment





- We promised:
  - ✓ an “Agenda For Jobs”
  - ✓ create prosperity and equal opportunity for all
- And said we will solve it by:

①

**FIXING THE BROKEN  
ECONOMY &  
SHIFTING FOCUS  
AWAY FROM  
TAXATION TO  
PRODUCTION TO  
CREATE JOBS**

②

**INVESTING IN LOCAL  
& CRITICAL  
NATIONAL  
INFRASTRUCTURE,  
AND IN KEY SOCIAL  
PROTECTION  
PROGRAMMES**

③

**MAKING  
GOVERNMENT  
MACHINERY WORK  
FOR ALL GHANAIS**

In three and a half years, we have:

**1**

stabilised  
the  
economy

**2**

eliminated and  
reduced the  
number of taxes

**3**

doubled  
growth  
(Pre-  
CoVID)

**4**

created 2+  
million jobs in  
the formal  
sector

**5**

passed legislation,  
supported anti-corruption  
and governance agencies,  
and prosecuted public sector  
corruption

**6**

improved access to  
government services through  
rapid digitisation

**7**

set millions of Ghanaians on  
the path towards growth  
prosperity, & equal  
opportunity through  
Flagship Programmes

We have kept faith with the promises we made to the Ghanaian people, and we have delivered or are delivering 80% of our manifesto promises





**ACCOUNTING FOR  
OUR  
STEWARDSHIP**

**SELECTED  
HIGHLIGHTS OF  
ACHIEVEMENTS**

## Highlights of Achievements over 3 and half years

Selected from over 300 Achievements

1. prior to the Coronavirus pandemic, we reduced inflation, doubled economic growth, reduced the rate of exchange rate depreciation, reduced the fiscal deficit and improved our external payments position
2. we reduced or abolished over 15 different taxes and levies among others
3. thanks to solid economic fundamentals, we successfully exited the IMF program in 2019
4. created over two million full-time equivalent jobs in the public and private formal sectors, as well as through Government job-creation programmes
5. to date we have spent GH¢21.60 billion to clean up the financial sector mess: we have protected the funds of 4.6 million depositors, investments of 81,700 people, and 10,000 jobs, all of which otherwise would have been lost
6. we have successfully implemented the Free SHS/Free TVET programme
7. through the Tertiary Education Policy, we have abolished the payment of utility bills in tertiary Institutions
8. we have absorbed BECE examination fees in 2018 and that of the WASSCE in 2020





9. we have halved the waiting period before promotion of teachers who upgrade their qualifications and skills to 2 years
10. for the first time in history, teachers are being paid a Professional Teachers' allowance
11. we abandoned the three-month pay policy we inherited for newly-recruited teachers, and have cleared the legacy arrears
12. we have more than doubled the capitation grant to schools
13. we have ended "Dumsor"
14. reduced electricity prices in cumulative terms of -11% compared to a cumulative increase of +265% under the previous Government
15. restored Nurse Trainees' allowances
16. restored Teacher Trainee allowances
17. strengthened the National Ambulance Service (NAS) through the "One-Constituency, One Ambulance" initiative with the provision of 307 ambulances
18. Free postgraduate medical training for doctors



19. embarked on key digitisation initiatives:

- National ID System
- Digital Address System
- Mobile Money Payment Interoperability
- Online Passport Application
- Digital Driving License
- Digitized Motor Insurance and Vehicle Registration
- Digitization of Birth and Death Registry
- NHIS membership renewal

20. saved the NHIS from collapse by staying current on government obligations

21. revolutionised health care delivery using the drones for essential medical supplies

22. in collaboration with the local authorities, exempted Kayayei from payment of market tolls

23. increased the Common Fund allocation to Persons Living With Disability (PLWD) by 50%

24. established the Development Authorities and Zongo Development Fund, which have decentralised the provision of infrastructure to poor and deprived areas

## Highlights of Achievements over 3 and half years

Selected from over 300 Achievements

25. passed the Right to Information (RTI) Act, 2019 (Act 989 after 21 years since it was introduced and having gone through six parliaments under the 4th Republic
26. an audit and validation exercise of over GH¢11 billion outstanding claims which had been approved and left by the previous Government to be paid showed only GH¢5 billion was valid
27. we cancelled the contract for the Mobile Money Interoperability System that was awarded for US\$1.2 billion, and subsequently executed the project for just US\$4.5 million
28. we have successfully defended several legal claims against the State, and reversed the trend of needless judgement debts, saving €100,000,000, £920,000, US\$13 million, and GH¢166 million
29. more than forty (40) high profile persons have been charged with various acts arising out of actions and activities superintended by the previous administration
30. significant increases in resources allocated to anti-corruption institutions, including CHRAJ, EOCO, and the Office of the Auditor General
31. allocated GH¢4 million to support entrepreneurs with disability



Highlights of Achievements over 3 and half years

Selected from over 300 Achievements



**NATIONAL INFRASTRUCTURE SUMMARY**

INFRASTRUCTURE SUMMARY	COMPLETED	ONGOING	TOTAL
AGRICULTURE INFRASTRUCTURE	403	139	542
EDUCATION INFRASTRUCTURE	1,253	1,446	2,699
ENERGY INFRASTRUCTURE	2,824	1,020	3,844
HEALTH INFRASTRUCTURE	378	295	673
HOUSING INFRASTRUCTURE	232	997	1,229
INDUSTRIAL INFRASTRUCTURE	77	114	191
MARKET INFRASTRUCTURE	276	194	470
RAILWAY INFRASTRUCTURE	3	3	6
ROAD INFRASTRUCTURE	1,307	620	1,927
SAFETY AND SECURITY INFRASTRUCTURE	103	77	180
WATER AND SANITATION INFRASTRUCTURE	1,878	3,627	5,505
YOUTH AND SPORTS DEVELOPMENT INFRASTRUCTURE	12	56	68
<b>GRAND TOTAL</b>	<b>8,746</b>	<b>8,588</b>	<b>17,334</b>

32. Massive Infrastructure Development

[www.deliverytracker.gov.gh](http://www.deliverytracker.gov.gh)



33. increased agricultural productivity and increased farmer incomes through initiatives such as:
  - Planting for Food and Jobs
  - Planting for Export and Rural Development
  - Greenhouse Villages
  - Food Crops Initiative
  - Agricultural Mechanisation Centres
34. moved Ghana from 79<sup>th</sup> position to 59<sup>th</sup> position in the Global Food Security Index between 2018 and 2019
35. successfully negotiated a Living Income Differential (LID) of US\$400 per tonne for cocoa farmers
36. commenced Pwalugu Irrigation Project, the single largest infrastructure project in Northern Ghana
37. completed 375 small-earth dams and rehabilitated Tono large scale irrigation



38. Created six (6) new Regions to deepen decentralization
39. Our Policy on Automotive Development is attracting investments from local and global brands e.g. VW and Katanka
40. In line with our vision of 1D1F, 76 1D1F companies are in operation: 28 news industries and 48 existing industries
41. we have set up the Creative Arts Council to organise the processes leading to the drafting of the Creative Arts Bill and the establishment of the Creative Arts Fund. The bill has been drafted and approved by Cabinet for submission to Parliament for enactment
42. Restored allowances paid to Arabic/Islamic instructors under the national volunteer service programme
43. Rejuvenated the railway industry
44. Revived Anglogold Ashanti
45. Ghana has been adjudged the most peaceful country by the Global Peace Index in West Africa and the third most peaceful country in Africa. In 2016 Ghana was the 6th most peaceful country in Africa, and
46. Resolved the long-standing Dagbon Chieftaincy dispute with the support of the Eminent Chiefs

## CoVID-19: Impact

- the COVID-19 induced economic downturn poses a global crisis nobody has seen before
- for us, the impact has been largely threefold:
  - threats to lives and livelihoods
  - elevated risks to macro-fiscal stability and to the real sector, and
  - a general slowdown in trade and commercial activities

## Response to CoVID-19: Mitigation Measures

- a US\$100 million Preparedness Plan
- financial clearance was granted to employ additional 24,285 health professionals between March and June to help fight the pandemic
- financial clearance was given for the employment of 5,928 healthcare professionals earlier in January
- life insurance for health and allied personnel directly involved in fighting the pandemic
- food supplies: cooked meals, dry food packages, and recently hot meals for 584,000 final year Junior High School students and 146,000 staff, of public and private schools



## Response to CoVID-19: Mitigation Measures

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- GH¢50 million to 400,000 most-vulnerable individuals under the LEAP programme
- 50% of basic salary as allowances for frontline health workers for 6 months (from April to September inclusive)
- waiver of Income Tax for all healthcare workers for 6 months (from April to September inclusive)
- waiver of Income Tax on the 50% additional allowances paid to frontline health workers
- free water consumption for all Ghanaians for nine months (April to December inclusive)

- free electricity for Life-Line consumers for 6 months (from April to September inclusive)
- 50% discount on electricity for other classes of consumers for 3 months (from April to June inclusive)
- a GH¢750 million soft loan programme, dubbed the Coronavirus Alleviation Programme- Business Support Scheme (CAP-BuSS) to support:
  - MSMEs (GH¢700 million) and, Creative Arts, the Media, and
  - the Conference of Independent Universities (GH¢50 million)

## Response to CoVID-19: Mitigation Measures

## Response to CoVID-19: Mitigation Measures

- a GH¢2 billion Guarantee Facility to support all large enterprises and for job retention. This will enable these businesses borrow from banks at affordable rates and over long tenors
- a GH¢100 million Fund for Labour and Faith-Based Organisations for retraining and skills development (Retraining Programme)
- an Unemployment Insurance Scheme to provide temporary income support to workers who are laid off due to the pandemic
- reduction of Communication Services Tax (CST) from 9% to 5%
- payment of WASSCE examination fees amounting to GH¢75.4 million for 314,000 SHS 3 students

- a suite of policy measures by the Bank of Ghana to provide support, through the banking system, to businesses impacted by the pandemic,
- extension of due dates for filling of taxes from 4 to 6 months after the end of the financial year
- remission of penalties on principal debts to taxpayers who redeemed their outstanding debts due Ghana Revenue Authority up to 30th June, 2020
- permit the deduction of contributions and donations towards the pandemic as allowable expenses for income tax purposes
- waiver of VAT, NHIL, and GETFund Levy on donations of stock of equipment and goods for fighting the pandemic, and
- waiver of income taxes on Third-Tier pension withdrawals



### Leadership

### Local, Continental, & Global



- throughout the crisis, of unpredictability, fear, and despondency, President, Nana Addo Dankwa Akufo-Addo, and this Government, have provided competent, consistent, honest and forward-looking leadership in the fight against the pandemic to world acclaim
- his famous words, **“We know how to bring the economy back to life. What we do not know is how to bring people back to life. We will, therefore, protect people’s lives, then their livelihoods”**, resonated around the world, quoted by world leaders, influencers, and media as an encapsulating and calming response to the global pandemonium caused by the pandemic
- Ghana was ahead in implementing many key measures to tackle the pandemic, which were later replicated by other countries, including contact tracing, “pool” testing, and early restrictions of travel and closure of borders
- as a result of this good leadership and trust, Ghana has succeeded in limiting the spread, severity, and casualties from the pandemic



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**BIG PICTURE VIEW**

### Consolidation

### Protecting Our Progress

- continue to improve on the over two million public and private sector formal jobs we have created and support the informal sector to formalise and create more better-paying jobs
- restore and maintain macroeconomic stability
- rebuild the agricultural sector through the programme for Planting for Food and Jobs (PFJ)
- stimulate industrial growth through 1D1F
- fill our physical infrastructure gap with roads and bridges
- transform the delivery of government services through digitisation
- curb bribery and corruption through greater transparency in a digitised environment
- stimulate entrepreneurship and innovation
- invest in building human capital through education
- strengthen the NHIS and reduce unequal access to health
- expand the reach of social intervention and safety nets, and
- build a safer, stronger and more prosperous Ghana





**BEYOND 2020:**

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GROWTH**

**SELECTED  
HIGHLIGHTS**

Highlights of Consolidation & Transformation

Protecting Our Progress, Transforming Ghana For All



## THE ECONOMY

Our number one priority is to stimulate growth, development, and investment in the real sectors of the economy, particularly in agriculture, industrialisation, and digitisation by ensuring macro-fiscal stability, and engendering the economic transformation of our country

## INDUSTRIALISATION

We will support Made-in-Ghana products, including supporting the use of local raw materials

\*\*\*

We will renew emphasis on component assembly, not just for automobiles, but also for home appliances, to meet our growing domestic demand

\*\*\*

Deepen and expand 1D1F in diversity and national coverage

\*\*\*

Focus on implementing the integrated bauxite and aluminium industry as well as the iron and steel industry

\*\*\*

Establish more Special Economic Zones (SEZ)



## AGRICULTURE

We will accelerate:

Activities under the Planting for Export and Rural Development (PERD)

\*\*\*

The successful implementation of the Greenhouse Village concept

\*\*\*

Our efforts in expanding our Agricultural Mechanisation Centres and increased supply of inputs

\*\*\*

Promotion of import substitution with focus on rice, sugar and poultry

## EDUCATION

Consolidate the implementation of the Free SHS and Free TVET programmes

\*\*\*

All tertiary students (except teacher and nurse trainees receiving allowances) will get the option to obtain a student loan **without the requirement of a guarantor**, provided he or she has a National ID/GhanaCard, **defer repayment to after National Service plus an additional one-year grace period**



## EDUCATION

Implement the US\$219 million Ghana Accountability for Learning Outcomes Project (GALOP) to improve the quality of education in low performing basic education schools

\*\*\*

Build 16 Model SHS in Zongo communities across the 16 regions

\*\*\*

Increased resources and infrastructure for special needs education across the country

\*\*\*

Expand infrastructure to increase access to professional legal education

\*\*\*

Complete the provision of free Wifi at all senior secondary schools and public tertiary institutions and training colleges

Highlights of Consolidation & Transformation

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## HEALTH

Deliver on the largest healthcare infrastructure investment by any government in the last fifty years by undertaking Agenda 111 (previously Agenda 88)

\*\*\*

Focus on health promotion and prevention as part of primary health care through the National Health Insurance Scheme (NHIS) to achieve Universal Health Coverage (UHC)

\*\*\*

Work with the Ghana Medical and Dental Council to streamline the admission processes for foreign-trained doctors

## HEALTH

Expand access to medical schools in Ghana by building additional facilities and augment its human resource base

\*\*\*

Eliminate import duties on sanitary pads to improve health outcomes, particularly for girls

\*\*\*

Focus on tele-medicine to enhance health delivery



## HOUSING

We will establish a **National Rental Assistance Scheme (NRAS)**, seeded with GH¢100 million, to provide low-interest loans to eligible Ghanaians to enable them pay rent advance. The rent advance loans will be paid directly into the bank account of landlords, who would have to register with the Scheme

\*\*\*

Focus on low-income housing estates using local building materials

\*\*\*

Complete the digitisation of land administration

Highlights of Consolidation & Transformation

Protecting Our Progress, Transforming Ghana For All



## PHYSICAL INFRASTRUCTURE

Give priority to completing all on-going projects under our flagship infrastructure policies of “Year of Roads”, “Water For All” and, “Toilets For All”

\*\*\*

Construction of the Sunyani and Keta water supply projects

\*\*\*

Accelerate our investments in Roads, Railways, Ports and Harbours including, a **new harbour and a new airport in Cape Coast**

\*\*\*

Construct the Eastern Rail line and Ghana-Burkina line

\*\*\*

Construct the Boankra inland port, Buipe inland port, Atuabo port.

## PHYSICAL INFRASTRUCTURE

### Bridging the Development Gap between the North and the South

We will revamp the cotton industry, establish rice mills in rice producing districts, revamp dams such as Veve, and Bontanga (Tono has been rehabilitated), construct the Daboya and Dikpe bridges, upgrade the Tamale Airport, pursue the Iron and Steel Industry project, and continue the exploration for oil in the Voltain basin

Highlights of Consolidation & Transformation

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## SOCIAL PROTECTION

We will combine all Flagship Social Protection Programme databases and link them to the National Identification Card to create a “Single Registry” system. This will help manage both the selection, identification, and provision of social protection services and benefits to the vulnerable and disadvantaged

\*\*\*

Ensure the enactment and operationalisation of the **Ageing Bill**, as well as the **Affirmative Action Bill**

\*\*\*

Mainstream disability issues by implementing, broadly, the provisions in the Persons With Disability Act, 2006 (Act 715), in particular, addressing access to facilities, transportation and equal employment

## CREATIVE ARTS

Set up large recording studios in Accra, Kumasi, Tamale and Takoradi, as part of the entrepreneurial hubs strategy, in partnership with the private sector, for recording artists to rent space for their recordings in these studios

\*\*\*

Build a digital platform for artists to make their products available to the global market

\*\*\*

Set up the Creative Arts Fund to support artists

\*\*\*

Complete the theatre in Kumasi, and construct new theatres in Takoradi and Tamale

Highlights of Consolidation & Transformation

Protecting Our Progress, Transforming Ghana For All



## GOVERNANCE

Continue to improve the financing of governance and anti-corruption MDAs to support the fight against corruption

\*\*\*

Provide resources for the Right to Information Commission to operationalize

\*\*\*

Assist the National Media Commission to implement fully the Coordinated Mechanism for the Safety of Journalists

\*\*\*

Ensure the completion of property valuation and digitisation of valuation rolls across the country to improve local revenue from property taxation

## SPORTS DEVELOPMENT

Build fully-functional Multi-Purpose Youth and Sports Centres of Excellence in each of the six newly-created Regions in addition to the Ten (10) already under construction and near completion

\*\*\*

Host and organise the 13th African Games in 2023

\*\*\*

Introduce the Zongo Youth Football Talent Hunt (ZYFTAHT) programme, a special program for the youth in Zongos which will help unearth, develop and promote football talents in Zongo communities

**BUILDING A DIGITAL SERVICES ECONOMY/HUB**

- reducing the high cost of data in Ghana: we will reduce taxes on digital devices, reduce spectrum and license costs, reduce further the cost of international calls to support both regional and international trade by removing the mandatory \$0.19 per minute tariff for international incoming calls and replacing it with a competitive regime, and converting the \$0.06 surcharge to an ad valorem tax
- leveraging of digital transformation as a driver of growth, by increasing broadband coverage throughout the country, as well as increasing access and affordability of digital devices
- leverage on our existing digital infrastructure and make the necessary investments and policies to establish firmly Ghana as the digital services hub of West Africa
- putting in place the next generation of connected market infrastructure on which the government and the economy can ride. This initiative will connect key pieces of Ghana's national infrastructure, including identification, electronic KYC, and payment systems to improve transparency, promote competition, lower costs and ensure digital inclusion
- we will enhancement of our soft infrastructure, by establishing a national data centre that centralises all digital information and data storage, management and protection



## DEVELOPING GHANA INTO A REGIONAL HUB

- by leveraging its position within ECOWAS and as host of the Secretariat of the Africa Continental Free Trade Area (AfCFTA). The sectoral focus will be on the following:
  - Financial Services Hub
  - Mining Hub
  - Aviation and Logistics Hub
  - Petroleum Hub
  - Automobile Hub
  - Tourism, Hospitality, and Creative Arts Hub, and
  - Digital Services Hub



**TACKLE ACCESS TO, AND COST OF FINANCE**

**National  
Equipment Leasing  
Policy (NELP)**

Establishing  
Entrepreneurial  
Hubs for Small  
Businesses

**US\$200 million Job  
and Skills Project**

Provide youth with  
apprenticeship,  
entrepreneurship, skills  
development training and  
grants

**Transport Sector  
Recapitalisation  
Project (TSRP)**

(commercial vehicle owners  
and operators, teachers,  
nurses, doctors, and other  
healthcare professionals)



## IMPROVING THE BUSINESS ENVIRONMENT

- introduce a single business identifier for interactions with all government agencies to reduce compliance cost and time for the private sector
- introduce regulatory flexibility for MSMEs to improve compliance post COVID-19 by:
  - introducing a specific tax regime for MSMEs with specialised, flexible provisions
  - offering online tax filing and payment for MSMEs
  - reducing the time required for VAT refunds for all companies, and
  - introducing a risk-based system to make tax audits more efficient



# LEADERSHIP OF SERVICE

**TO DELIVER  
ON OUR  
PROMISES**

**TO PROTECT  
OUR  
PROGRESS**

**TO TRANSFORM  
GHANA FOR ALL**